



Assessment of Ranking of Critical Success Factors of Enterprise Resource Planning Adoption Using TOPSIS

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Abstract. Enterprise Resource Planning (ERP) Organization means corporate business Streamline operations A made to coordinate A business information system. Consolidated corporate information A work to achieve systems ERP as a doable system The industry unanimously agreed on Contains because it is a profession Dependent idea and method. Enterprise Resource Planning (ERP) In designing systems Professional skills and experience Because of lack, many businesses now Deployment process Accelerate off-the-shelf Want to buy systems. Also, every business is specific goals and As working with projects, in the market, Any ERP software in demands of businesses and Expectations cannot be fully met. Enterprise Resource Planning (ERP) When implementing settings Most businesses few Have had problems, one of them their needs and Better to meet expectations Choosing ERP Software Companies to have a variety of ERP systems implemented for reasons, Fusion of financial data with other data Integration of customer order data, Standardization of production processes and acceleration, inventory levels and reducing order lead times, Fusion data of human resources, and Many. The key to establishing an ERP system The objective is to make the company dynamic and Operate in an intensely competitive environment. The cost of setting up an ERP system is High and time Although costly, its benefits are worth it. Enterprise resource planning (ERP) system implementation is currently regarded as a recommended practice with several opportunities for business improvement for organizations. To integrate these types of systems with business processes as effectively as possible, it is necessary to make every effort to make things simpler for end users. This can be accomplished by improving key software properties. To solve the business resource planning sorting challenges, a straightforward multi-criteria decision-making (MCDM) technique based on the Technique for Order Preference by Similarity to Ideal Solution (TOPSIS) method is proposed in this paper. the result from the TOPSIS analysis shows that the rank of c1 is second, and c2 is third. c3 is fourth, c4 is fifth, and c5 is rank first. So, the result implies that invoice comes first and is followed by scheduling and shipping.

Keywords:ERP, Placement, Scheduling, Effectiveness, efficiency, MCDM

1. Introduction

Due to rising client expectations, increased competition, and expanding markets, business today is more difficult. Companies are under pressure to lower costs throughout the supply chain, decrease inventory, enhance logistical processes, increase product diversity, enhance delivery schedules, enhance quality, and shorten material flow times. [1]. Businesses have understood that only through sharing information with their suppliers, distributors, and customers can these obstacles be overcome and the required improvements are implemented. Organizations are increasingly forming strategic partnerships and/or working in collaboration with their suppliers to achieve a shared objective in the business to stay competitive. Businesses are increasingly implementing enterprise resource planning (ERP) solutions to achieve these goals.[2]. Due to a lack of internal professional competence and experience in designing, many businesses now prefer to purchase off-the-shelf systems to speed up the deployment process. Furthermore, because every business operates with a particular set of goals and plans, no ERP software on the market can entirely satisfy the demands and expectations of businesses. [3]. ERP systems, which are software packages made up of various modules for human resources, sales, finance, and production, enable cross-organizational data integration through integrated business processes. These software programmes can be altered to meet the unique requirements of an organization. [4]. Compared to businesses managing internally developed software, the problem that the ERP vendors must solve is a bit more complicated. Two key viewpoints can be used to analyse the issues: the vendor's product development and marketing challenge and the consumer's implementation and integration issue.[5]. Typically, the role of the respondent within the company is associated with manufacturing planning and control, either as a manager of supply chain/logistics or a manager of production/inventory control. In total, these two groups make up around half of the responders. 75% of the respondents are included if we include the plant/operations manager and the IT/systems manager.[6]. The remaining respondents hold other jobs; as a result, the majority, if not all, of the respondents, work in positions that are directly related to the setup and operation of ERP systems. [7]. A customer is associated with a particular product being manufactured at a certain time during the whole manufacturing process, which is known as the order penetration point. Assemble-to-order and engineer-to-order circumstances both fall under MTO. As a result, the MTO option gathers the factory settings where the finishing activities are carried out depending on actual customer orders.[8]. Business processes are quite complicated; hence it is frequently impossible to do an analysis. Thus, modelling seeks to simplify reality to better comprehend business processes and the technological support they need. Different business processes can be focused on for this goal. Modelling techniques help to support this creative process. A modelling method is a collection of

elements with instructions on how to combine them to create a model.[9]. the primary justification for taking into account pertinent risks associated with the management and implementation. A comprehensive examination of system modules should be conducted to identify areas that could use improvement, with maintainability and usability characteristics serving as the top priorities.[10]. Sorting ERP system modules into predefined categories based on maintainability and accessibility criteria may offer perspectives for improved performance for the end users and the scientific community because maintainability and usefulness aspects are typically not correctly implemented in maintenance approaches used by the software industry. [11]. The primary factors that define software usability internationally can be expressed quantitatively using usability metrics. Effectiveness is described as the degree of precision in reaching predetermined goals; efficiency is the ratio of resources spent to results obtained; and satisfaction is the degree to which the product meets users' expectations in terms of their physical, mental, and emotional needs. The following criteria have been used to evaluate the five maintainability-related metrics: calculated as the total number of source code lines, complexity as the total number of linearly independent pathways source code duplication density as a measure of duplication [12].placement, the task associated with placing an order, covers all facets of entering customer information through an order management system. Order scheduling's associated duty, scheduling, involves features of picking, packaging, and labelling as well as inventory management. Using a specific system of carrier management, shipping and tracking, which are the tasks of order shipping and order tracking, is crucial for controlling the shipping and delivery process. Last but not least, invoicing, which is the homonym task, refers to all the activities involved in receiving payments and generating invoices. [13].

2. Materials and Methods

Numerous articles have suggested analytical models as tools for managing conflicts. One of the most popular conflict management techniques is multicriteria decision-making, which is one of many possible methods. Multicriteria decision-making (MCDM) can be thought of as a dynamic, complicated process with both managerial and engineering levels.[14]. TOPSIS was first put forth by Hwang and Yoon to aid in determining the best option using a limited set of criteria. Researchers and practitioners have shown a lot of interest in TOPSIS, a well-known traditional MCDA/MCDM approach.[16]. Positive and negative ideal solutions are introduced as two "reference" points by the TOPSIS approach. In contrast to the negative ideal solution, Cost criteria Increases and benefits Reduce criteria, the positive best solution, cost criteria For the benefit while reducing Improves criteria. reduce the distance to the ideal solution, For the negative ideal solution By increasing the distance, TOPSIS finds that the option is better.[17]. Each characteristic is thought to be monotonically rising or decreasing according to this strategy. TOPSIS measured the alternatives with their positive ideal solution and negative ideal solution using Euclidean distances. The comparison of the results of the Euclidean distance in the preference order of the alternatives. Comparison of Euclidean distances results in the preference order of the options.[18].

Step 1: The decision matrix X, which displays how various options perform to certain criteria, is created.

$$x_{ij} = \begin{bmatrix} x_{11} & x_{12} & \dots & x_{1n} \\ x_{21} & x_{22} & x \dots & x_{2n} \\ \vdots & \vdots & \vdots & \vdots \\ x_{m1} & x_{m2} & \dots & x_{mn} \end{bmatrix} \tag{1}$$

Step 2: Weights for the criteria are expressed as

$$w_j = [w_1 \dots w_n], \tag{2}$$

where, $\sum_{j=1}^n (w_1 \dots w_n) = 1$

Step 3: The matrix x_{ij} 's normalized values are computed as

$$n_{ij} = \frac{x_{ij}}{\sqrt{\sum_{i=1}^m x_{ij}^2}} \tag{3}$$

Weighted normalized matrix N_{ij} is calculated by the following formula

$$N_{ij} = w_j \times n_{ij} \tag{4}$$

Step 4: We'll start by determining the ideal best and ideal worst values: Here, we must determine whether the influence is "+" or "-." If a column has a "+" impact, the ideal best value for that column is its highest value; if it has a "-" impact, the ideal worst value is its lowest value.

Step 5: Now we need to calculate the difference between each response from the ideal best,

$$S_i^+ = \sqrt{\sum_{j=1}^n (N_{ij} - A_j^+)^2} \quad \text{For } i \in [1, m] \text{ and } j \in [1, n] \tag{5}$$

Step 6: Now we need to calculate the difference between each response from the ideal worst,

$$\text{For } i \in [1, m] \text{ and } j \in [1, n]$$

$$S_i^- = \sqrt{\sum_{j=1}^n (N_{ij} - A_j^-)^2} \tag{6}$$

Step 7: Now we need to calculate the Closeness coefficient of i_{th} alternative

$$CC_i = \frac{S_i^-}{S_i^+ + S_i^-} \quad \text{Where } 0 \leq CC_i \leq 1, i \in [1, m] \tag{7}$$

Now rank according to the Closeness coefficient, i.e., the higher the score, the better the rank

In this analysis, alternative parameters are Placement (c1), Scheduling (c2), Shipping (c3), Tracking (c4), and Invoicing (c5) and evaluation parameters are Effectiveness (e1), efficiency (e2), satisfaction (e3), volume (e4), complexity (e5), and duplication (e6).

One of the essential quality aspects of software engineering is maintainability and usability. Because of this, we continue to see them as the primary factors in the assignment of modular ERP systems. When discussing an application's capacity to be understood, fixed, or improved throughout the software maintenance process and its usability, respectively, what is meant is how well it can be used by specific users in a given environment.[19]. These are essential factors that must be considered to complete software maintenance tasks, which are regarded as vital steps during the life of industrial system applications. When leading these kinds of activities, the software may undergo changes such as corrections, bug fixes, performance enhancements, and updates of functional requirements and specifications, all of which are intended to improve the aforementioned criteria on a global level and make them more adaptable to a changing environment.[20].

From an industrial standpoint, usability is regarded as a crucial quality attribute of software systems, and several research studies highlight that one of the most significant goals of software engineering is to make a system that supports user activities. The capacity to quantify how well users can interact with computing systems makes usability measurement crucial. To increase the acceptance of software products, reduce the danger of poor user-friendliness, and optimize user satisfaction, developers must completely comprehend and satisfy consumers' needs and expectations. [21]. Any product that can successfully carry out its core technical purpose without ensuring positive user interactions fails. This final point emphasizes the importance of usability concerning the other standard-defined attributes of functionality, dependability, and efficiency. [22].

3. Result and Discussion

TABLE 1. Enterprise Resource Planning

| | Effectiveness | efficiency | satisfaction | volume | complexity | duplication |
|-------------------|---------------|------------|--------------|--------|------------|-------------|
| Placement | 0.803 | 0.673 | 6.8 | 151791 | 13042 | 0.102 |
| Scheduling | 0.883 | 0.813 | 7.9 | 134571 | 9907 | 0.092 |
| Shipping | 0.953 | 0.903 | 8.3 | 99768 | 9702 | 0.082 |
| Tracking | 0.543 | 0.463 | 3.9 | 23461 | 16693 | 0.122 |
| Invoicing | 0.603 | 0.553 | 6.1 | 173575 | 13938 | 0.112 |

The analysis took into account alternative parameters such as Placement (c1), Scheduling (c2), Shipping (c3), Tracking (c4), Invoicing (c5) and evaluation parameters are Effectiveness (e1), efficiency (e2), satisfaction (e3), volume (e4), complexity (e5), and duplication (e6).

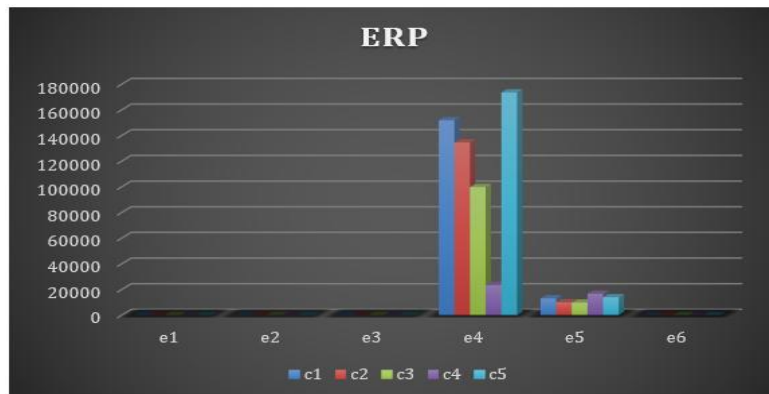


FIGURE 2. Enterprise Resource Planning

The analysis took into account alternative parameters such as Placement (c1), Scheduling (c2), Shipping (c3), Tracking (c4), Invoicing (c5) and evaluation parameters are Effectiveness (e1), efficiency (e2), satisfaction (e3), volume (e4), complexity (e5), and duplication (e6).

TABLE 2. Normalized Data

| | | | | | |
|--------|--------|--------|-------------|------------|--------|
| 0.3728 | 0.2894 | 3.0492 | 80568.0051 | 5885.2968 | 0.0452 |
| 0.5090 | 0.4678 | 4.6044 | 74718.7638 | 3805.4647 | 0.0410 |
| 0.7256 | 0.7056 | 6.2547 | 49379.4839 | 3952.8538 | 0.0364 |
| 0.3634 | 0.2972 | 2.1008 | 3142.4948 | 12813.6562 | 0.0899 |
| 0.6030 | 0.5530 | 6.1000 | 173575.0000 | 13938.0000 | 0.1120 |

Table 2 above shows the normalized matrix. This matrix was produced using equation three.

TABLE 3. Weight

| | | | | | |
|------|------|------|------|------|------|
| 0.18 | 0.18 | 0.17 | 0.17 | 0.15 | 0.15 |
| 0.18 | 0.18 | 0.17 | 0.17 | 0.15 | 0.15 |
| 0.18 | 0.18 | 0.17 | 0.17 | 0.15 | 0.15 |
| 0.18 | 0.18 | 0.17 | 0.17 | 0.15 | 0.15 |
| 0.18 | 0.18 | 0.17 | 0.17 | 0.15 | 0.15 |

Weights for the criteria are expressed as 0.18 for e1, e2 and 0.17 for e3, e4 and 0.15 for e5, e6. The sum of the weight distributed is one.

TABLE 4. Weighted normalized decision matrix

| | | | | | |
|-------|-------|-------|-----------|----------|-------|
| 0.067 | 0.052 | 0.518 | 13696.561 | 882.795 | 0.007 |
| 0.092 | 0.084 | 0.783 | 12702.190 | 570.820 | 0.006 |
| 0.131 | 0.127 | 1.063 | 8394.512 | 592.928 | 0.005 |
| 0.065 | 0.054 | 0.357 | 534.224 | 1922.048 | 0.013 |
| 0.109 | 0.100 | 1.037 | 29507.750 | 2090.700 | 0.017 |

The above normalized matrix is calculated by table 2 and table 3 using equation 4.

TABLE 5. Positive Matrix

| | | | | | |
|-------|-------|-------|-----------|----------|-------|
| 0.131 | 0.127 | 1.063 | 29507.750 | 2090.700 | 0.017 |
| 0.131 | 0.127 | 1.063 | 29507.750 | 2090.700 | 0.017 |
| 0.131 | 0.127 | 1.063 | 29507.750 | 2090.700 | 0.017 |
| 0.131 | 0.127 | 1.063 | 29507.750 | 2090.700 | 0.017 |
| 0.131 | 0.127 | 1.063 | 29507.750 | 2090.700 | 0.017 |

Table 5 shows the positive matrix calculated by using table 4. The ideal best for a column is the maximum value of that column in table 4.

TABLE 6. Negative matrix

| | | | | | |
|-------|-------|-------|---------|---------|-------|
| 0.065 | 0.052 | 0.357 | 534.224 | 570.820 | 0.005 |
| 0.065 | 0.052 | 0.357 | 534.224 | 570.820 | 0.005 |
| 0.065 | 0.052 | 0.357 | 534.224 | 570.820 | 0.005 |
| 0.065 | 0.052 | 0.357 | 534.224 | 570.820 | 0.005 |
| 0.065 | 0.052 | 0.357 | 534.224 | 570.820 | 0.005 |

Table 6 shows the negative matrix calculated by using table 4. The Ideal best for a column is the minimum value in that column in table 4.

TABLE 7. Si Plus and Si negative

| | Si plus | Si Negative |
|----|----------|-------------|
| c1 | 15857.26 | 13166.03 |
| c2 | 16874.15 | 12167.97 |
| c3 | 21166.3 | 7860.319 |
| c4 | 28974.02 | 1351.229 |
| c5 | 0.043966 | 29013.36 |

Table 7 shows the Si plus and Si negative values. difference of each response from the ideal best (S_i^+) is calculated using equation 5 and the difference between each response from the ideal worst (S_i^-) is calculated using equation 6.

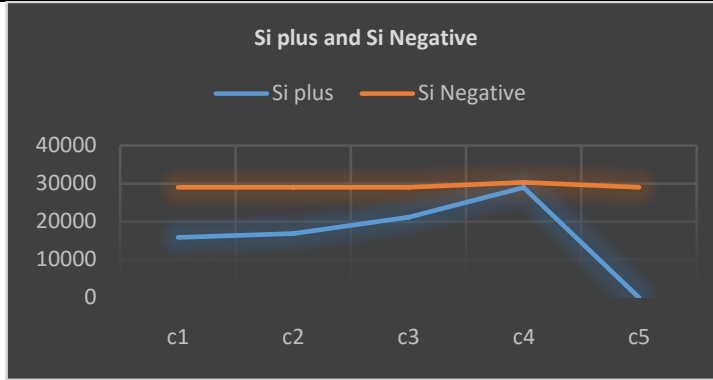


FIGURE 2. SI Plus and Si negative

Figure 2 illustrates the graphical representation of the Si plus and Si negative values. difference of each response from the ideal best (S_i^+) is calculated using equation 5 and the difference between each response from the ideal worst (S_i^-) is calculated using equation 6.

TABLE8. Closeness coefficient

| | Ci |
|----|----------|
| c1 | 0.453637 |
| c2 | 0.418977 |
| c3 | 0.270797 |
| c4 | 0.044558 |
| c5 | 0.999998 |

The proximity coefficient values of the alternatives are displayed in Table 8. Equation 7 is employed in the calculation. Here, the closeness coefficient of c1 is 0.453637, and c2 is 0.418977. c3 is 0.270797, c4 is 0.044558, c5 is 0.999998.

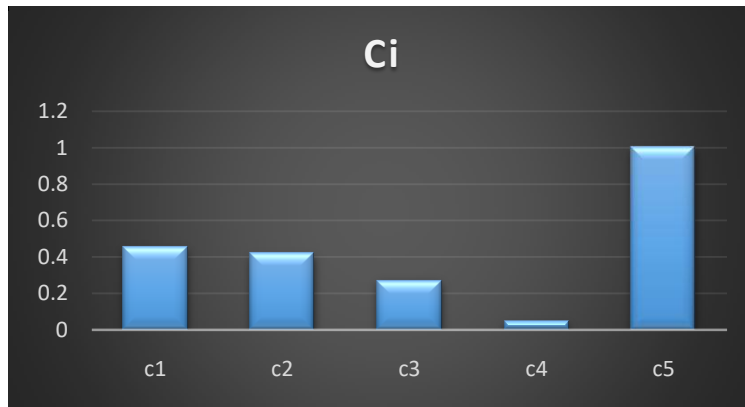


FIGURE 3. Closeness Coefficient (Ci)

Figure 3 illustrates the graphical representation of Ci. It is calculated by using equation 7. Here, the closeness coefficient of c1 is 0.453637, and c2 is 0.418977. c3 is 0.270797, c4 is 0.044558, c5 is 0.999998.

TABLE 9. Rank

| | Rank |
|----|------|
| c1 | 2 |
| c2 | 3 |
| c3 | 4 |
| c4 | 5 |
| c5 | 1 |

Table 9 shows the rank of ERP risk factors. Here, the rank of c1 is second, and c2 is third. c3 is fourth, c4 is fifth, and c5 is rank first.

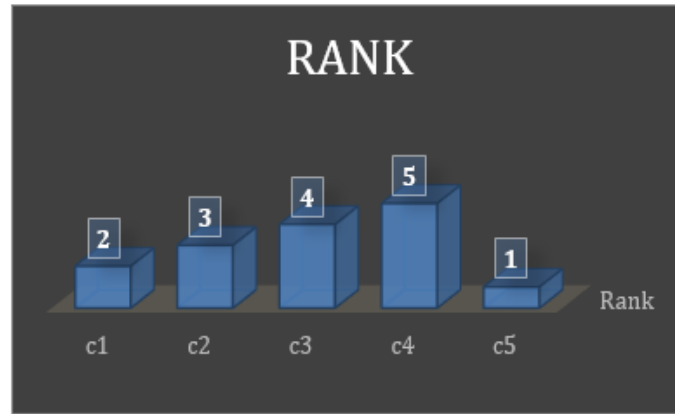


FIGURE 4. Rank

Figure 4 illustrates the graphical representation of the rank of ERP risk factors. Here, the rank of c1 is second, and c2 is third. c3 is fourth, c4 is fifth, and c5 is rank first. So the result implies that invoice comes first and is followed by scheduling and shipping.

4. Conclusion

The entire software business would benefit much from studying enterprise apps. The majority of them serve as examples of all the actual issues that regular firms face. Customers who won't wait years for a solution are certainly not the least of these issues, along with legacy systems that can't be updated, monolithic code that is difficult to maintain, the necessity to integrate many design and execution technologies, and the demand for new technology support. At this stage of their development, Users and Software Both providers are initial Deployment and Continuity The technology required for the application, regarding human and financial resources ERP systems to the extent known have matured. ERP Settings are now "simple Go to a step of configuration". It should be a few days or so it only takes weeks, some to implement for weeks or two months Not more. Fast processing the benefits of cycles are key Recognized by institutions, and many others for six months or so A in less time than that Activating the block is aimed at. Accordingly, Large and medium-sized an even bigger projects are in the works There will be management issues, internationally competitive business and when cultural norms exist. Using ERP deployment and financial data from multiple organizations over a multiyear period, we discover that businesses that invest in ERP typically do better on a range of financial parameters. Usefulness and ease of maintenance have been selected as the major drivers among the different factors to take into account for creating a quality software model following the current international standard due to its relevance and support from the body of literature on systems engineering. To solve the business resource planning sorting issues, a straightforward multi-criteria decision-making (MCDM) technique based on the Technique for Order Preference by Similarity to Ideal Solution (TOPSIS) method is proposed in this paper.

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